Score	card >					
1.0	Customer					⊕ ADD
Single Family Program-Loans to Low/Moderate Income Families - Housing Finance		- Housing	Actual	Goal	As of Date	
Lo	ans to Low/Moderate Income Fan	<u>nilies</u>		159	80	FY0
Multifa housin	mily Program-Increase availability g - Housing Finance	of affordable and specia	al needs			
Aff	Affordable Housing Needs			132	100	FY0
Annual Complaince Training				1	1	Cal0
Co	Compliance Audits performed			14	10	FY06 Q
Monthly Reports Reviewed				45	45	Jun 200
Quarterly Compliance Audit by External Auditors				1	1	FY06 Q
🔼 Re	ntal Assistance			2	3	FY06 Q
	redatory Lending Program			20	6	Jun 2006
<ul> <li>Number of Calls</li> <li>Number of educational workshops provided to residents.</li> </ul>				20	2	FY06 Q
_	mber of intake clients	Tovided to residents.		33	15	FY06 Q
Resolutions			13	4	FY06 Q3	
2.0	Financial					
2.0	Financial			Actual	Goal	As of Date
Meet E	Budget Targets (Housing Finance	Authority)		Actual	Goal	AS OF Date
Revenue: Total (Housing Finance Authority)			\$478,571	\$704,250	FY06 Q	
<u> </u>	pen: Total (Housing Finance Auth	ority)		\$405,651	\$705,250	FY06 Q
3.0	Internal					⊕ ADD
				Actual	Goal	As of Date
4.0	Learning and Growth					ADD ADD
	e training to staff and board member in current with issues affecting the		n order to	Actual	Goal	As of Date
	ard member training		6	n/a	FY06-Semi-	
▲ Sta	aff Training			4	1	FY06 Q
Score	card Details >					
Exception Report		Owners	Monitors			
Scorecar	corecard Name: Housing Finance		Braynon, Patricia Garcia,			
Descripti			Adela Gowdy, Amelia			
_						
Parent Scorecards			Child Scorecards			LINKS

ACM Scorecard - Curry, Cynthia

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# **Housing Finance**

# Business Plan Report

## Customer

Objective Name Owner(s)

Single Family Program-Loans to Low/Moderate Income Families - Housing Finance

Patricia Braynon Adela Garcia Amelia Gowdy

**Initiatives Linked To Objective** 

Owner(s)

## **GrandParent Objectives**

**Initiatives Linked To Measure** 

Allocate County Gov't resources to increase and diversify jobs & incomes while eliminating socio-economic disparities in underserved areas

#### **Parent Objectives**

Measures Owner(s)

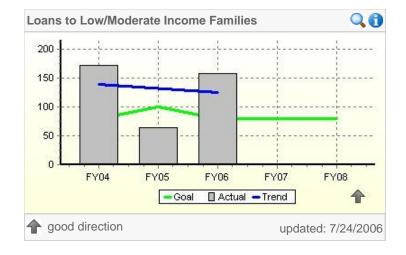
Loans to Low/Moderate Income Families

Patricia Braynon Adela Garcia Amelia Gowdy

Owner(s)

Number of new loans to low and moderate income persons closed per year

#### **Performance Graph**



# Child Measures Linked To Measure ACTUAL GOAL DATE

	ACTUAL	GOAL	DATE
Community Outreach	2	2	FY06 Q4
Homebuyer Club Attendance	351	70	FY06 Q3
Homebuyer Club Certification	293	90	FY06 Q3
Homebuyer Clubs	5	5	FY06 Q3
Number of inquiries	940	125	Jun 2006

08/02/2006 Page 2 of 9

**Objective Name** Owner(s)

Multifamily Program-Increase availability of affordable and special needs housing - Housing Finance

Patricia Braynon Adela Garcia Amelia Gowdy

**Initiatives Linked To Objective** 

Owner(s)

#### **GrandParent Objectives**

Provide adequate, quality, and affordable housing equitably throughout Miami-Dade County

#### **Parent Objectives**

(HH5.1) Increased availability of affordable and special needs housing (priority outcome)

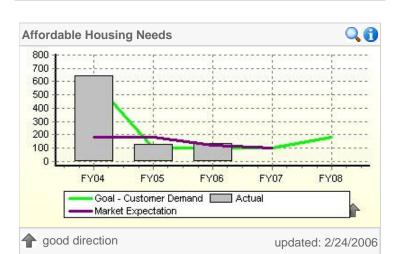
Measures Owner(s

Affordable Housing Needs

Patricia Braynon Adela Garcia Amelia Gowdy

Number of multifamily rental units funded in Miami-Dade County that meet HFA criteria for quality and affordability

**Performance Graph** 



**Initiatives Linked To Measure** 

**Child Measures Linked To Measure** 

ACTUAL GOAL

**DATE** 

Owner(s)

Adela Garcia

**Annual Complaince Training** 

Provide annual training to management companies on monthly bond compliance reporting.

**Performance Graph** 



**Initiatives Linked To Measure** Owner(s)

**Child Measures Linked To Measure** 

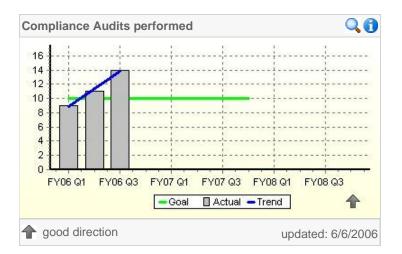
**ACTUAL GOAL DATE** 

Compliance Audits performed Adela Garcia

Perform compliance audits of all multifamily rental developments reporting to the HFA. This includes reviewing tenant files on site and preparing reports to managment company, developer, trustees and owners. Monitoring submission of corrections to audit findings.

**Performance Graph Initiatives Linked To Measure** Owner(s)

> 08/02/2006 Page 3 of 9

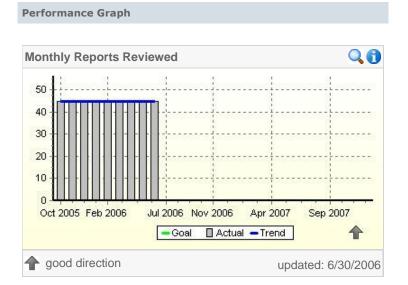


Child Measures Linked To Measure

ACTUAL GOAL DATE

Monthly Reports Reviewed Adela Garcia

Number of reports reviewed each month received from the multifamily rental developments. This includes reviewing and advising management of errors and reviewing corrections submitted by management company for compliance.



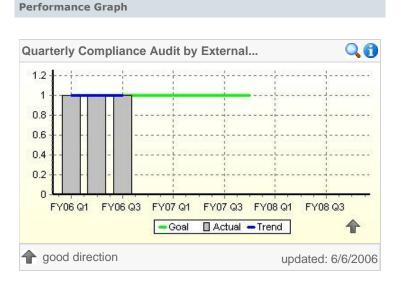


Quarterly Compliance Audit by External Auditors

Adela Garcia

Owner(s)

Quarterly compliance audit performed by outside housing auditors for compliance with bond documents and reports from management companies.

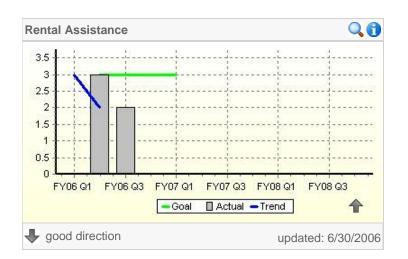


Child Measures Linked To Measure

ACTUAL GOAL DATE

**Initiatives Linked To Measure** 

#### **Performance Graph**



Initiatives Linked To Measure Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

08/02/2006 Page 5 of 9

Objective Name Owner(s)

Anti-Predatory Lending Program

Patricia Braynon Adela Garcia Amelia Gowdy Sheldon King

**Initiatives Linked To Objective** 

Owner(s)

#### **GrandParent Objectives**

Provide adequate, quality, and affordable housing equitably throughout Miami-Dade County

#### **Parent Objectives**

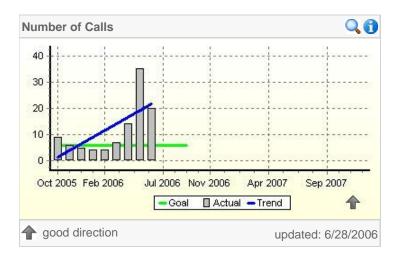
(HH5.2) Greater portion of elderly residents able to stay in their homes and maintenance of existing housing units in Miami-Dade County

Measures Owner(s)

Number of Calls Patricia Braynon Sheldon King

Track number of calls received from residents through 311 or other referral agencies.

#### **Performance Graph**



Initiatives Linked To Measure Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of educational workshops provided to residents.

Patricia Braynon Adela Garcia Amelia Gowdy Sheldon King

To provide information about predatory lending practices in the community and how to avoid becoming a victim or how to rescue your home from a predatory loan.

## **Performance Graph**



Initiatives Linked To Measure Owner(s)

**Child Measures Linked To Measure** 

ACTUAL GOAL DATE

Number of intake clients Sheldon King Patricia Braynon

Intake is provided to callers referred by various agencies/word of mouth/advertisements. Based on result of intake, client is referred to appropriate agencies

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#### **Initiatives Linked To Measure**

**Initiatives Linked To Measure** 

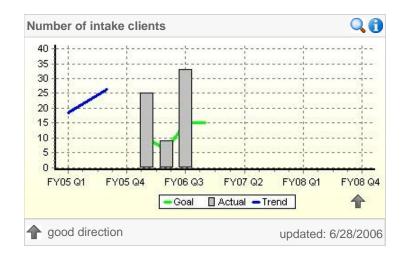
Owner(s)

Owner(s)

**DATE** 



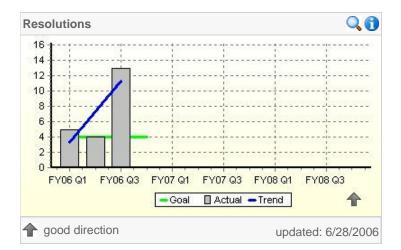
ACTUAL GOAL DATE



Resolutions Sheldon King Patricia Braynon

The number of clients that were assisted in resolving their a predatory loan/mortgage foreclosure issue.

#### **Performance Graph**



Child Measures Linked To Measure

ACTUAL GOAL

08/02/2006 Page 7 of 9

Objective Name Owner(s)

Meet Budget Targets (Housing Finance Authority)

Patricia Braynon Adela Garcia Amelia Gowdy

Adela Garcia Patricia Braynon Amelia Gowdy

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

Planned necessary resources to meet current and future operating and capital needs (priority outcome)

**Parent Objectives** 

(ES8.2.1) Meet Budget Targets

Measures Owner(s)

Revenue: Total (Housing Finance Authority)

Total revenue in \$1,000s (from FAMIS)

Performance Graph Initiatives Linked To Measure

Owner(s)

Owner(s)

**Child Measures Linked To Measure** 

**Initiatives Linked To Measure** 

Finance Authority)

ACTUAL GOAL DATE



Expen: Total (Housing Finance Authority)

Adela Garcia Patricia Braynon Amelia Gowdy

Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Capital)

**Performance Graph** 



Child Measures Linked To Measure

ACTUAL GOAL DATE

Expen: Personnel (Housing \$246,601 \$271,500 FY06 Q3

Expen: Other Operating \$159,050 \$429,750 FY06 Q3 (Housing Finance Authority)

Expen: Capital (Housing \$0 \$4,000 FY06 Q3 Finance Authority)

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# Learning and Growth

## **Objective Name**

Owner(s)

Provide training to staff and board members on a regular basis in order to maintain current with issues affecting the housing industry.

Housing Finance Adela Garcia Authority

**Initiatives Linked To Objective** 

Owner(s)

**GrandParent Objectives** 

**Parent Objectives** 

Measures

Owner(s)

Board member training

Adela Garcia Amelia Gowdy

Provide training on industry trends and standards to current board members to facilitate their function within the department. State and National housing organizations hold semiannual conferences to provide updated information and networking opportunities.

#### **Performance Graph**

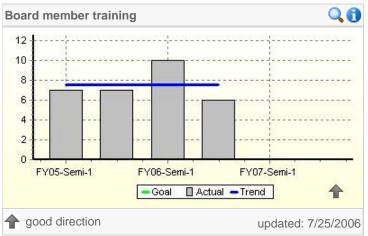


Owner(s)



ACTUAL GOAL

DATE



Staff Training Adela Garcia Amelia Gowdy

To provide training to staff on a regular basis in order to maintain current with issues affecting the housing industry. This is the number of sessions that HFA employees have attended during the quarter.

#### **Performance Graph**



#### **Initiatives Linked To Measure**

Owner(s)

**Child Measures Linked To Measure** 

**ACTUAL GOAL** 

**DATE** 

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